PRESS RELEASE

Micro Matic Strengthens Foundation for Future Growth During Challenging Year

The industrial group Micro Matic strengthened its foundation for future growth in the 2025/26 financial year through continued innovation, operational discipline and progress in growth areas beyond beer. While lower demand in beer-related categories, currency headwinds and slower activity in the US impacted financial performance, the Group took important steps to build a more resilient business and improve its position for the years ahead.

The 2025/26 annual report from industrial group Micro Matic reflects a year shaped by a more cautious market, particularly within beer-related categories. More broadly, the performance was influenced by a general market slowdown, as geopolitical and macroeconomic uncertainty continued to affect demand in several core markets. Especially activity in the US – one of Micro Matic's important markets – was slower than previous years, while a weaker US dollar also affected the reported results negatively. This was partly balanced by continued growth in the market for Carbonated Soft Drinks (CSD) solutions as well as improved performance in several local markets.

Revenue reached DKK 2.50 billion for the year, compared with DKK 2.66 billion in the previous financial year. The lower activity level led to an operating result below both the Group's original expectations and the previous year. In response, Micro Matic increased its focus on cost control and cash management, while maintaining resilient margins and strengthening the underlying business to secure an improved platform for future growth.

Lars Gjødsbøl, Group CEO of Micro Matic, acknowledges that the year did not live up to expectations, while also pointing to important progress across the business.

"We have faced a year in which external factors had a significant impact on our financial performance. At the same time, we took important steps to strengthen how we run the business - improving financial discipline and continuing to invest in areas that support our long-term development. As a result, we enter the new financial year with a stronger foundation and are better positioned to deliver on our long-term strategic goals," says Lars Gjødsbøl, Group CEO of Micro Matic.

Strategic progress beyond beer

While beer-related categories remained under pressure, Micro Matic continued to make progress in areas that point to the future of beverage dispense. The Group moved forward with digital tools, new products and commercial expansion beyond beer. Momentum within CSD continued to build, while cooperation with many of the Group's global key partners developed positively. Several larger projects within beverage solutions beyond beer also made considerable progress and have reached a maturity level that supports optimism regarding the outlook for this important segment.

This development is a result of a clear strategic priority to grow beyond beer and develop a broader beverage platform aligned with evolving customer needs. As beverage companies expand beyond beer, demand is growing for flexible dispense solutions across soft drinks, water, coffee, cocktails and other categories. For Micro Matic, this means continuing to strengthen innovation and improving commercial execution and expansion, while maintaining a disciplined and long-term approach to how the business is operated.

Focus on execution in the coming year

In 2026/27, the focus will shift from building foundation to converting progress into stronger organic growth. While continued macroeconomic and geopolitical uncertainty may continue to affect markets, the Group enters the new financial year with a clear commercial focus and stronger operational position. Priorities include turning the trend within the beer segment despite a challenging market, building further momentum within CSD and new beverage dispense applications in cooperation with the Groups global partners, while continuing to strengthen operational and financial discipline across the business.

“The coming year will be about execution. We have a clear focus, a broader and stronger commercial platform and a more disciplined foundation to build on. Our priority is to turn that into tangible results - for the business, for our customers and for Micro Matic’s long-term development,” says Lars Gjødsbøl.

With a continued focus on organic growth, disciplined execution and long-term customer partnerships, Micro Matic enters the new financial year with a stronger operational basis and is better positioned to drive growth and create long-term value in the years ahead.

Key Figures

For Micro Matic A/S (the Group), the following key financial figures can be highlighted for the 2025/26 financial year (from May 1, 2025, to April 30, 2026):

(in million DKK)	2023/24	2024/25	2025/26
Revenue	2.300	2.657	2.500
Operating Profit (EBIT)	210	252	181
Profit Before Tax (PBT)	152	150	122
Net Profit	121	88	77
Total Assets	3.452	3.343	3.030
Equity	1.243	1.309	1.262
Number of employees	1.633	1.616	1.571
Profit Margin (%)	9,1	9,5	7,2
Return on Equity (%)	15,1	6,7	6,1
Equity ratio (%)	36,0	39,1	41,7

About Micro Matic

Micro Matic is an international industrial group headquartered in Odense, Denmark, with revenue of DKK 2.50 billion in the most recent financial year. The Group employs approximately 1,600 people and is active in more than 125 countries worldwide.

Founded in 1953, Micro Matic has built its business around beverage dispense technology, from draft beer systems to solutions for carbonated soft drinks, water, coffee, cocktails and other beverages served on tap. Today, the Group focuses on innovation, development and manufacturing of dispensing solutions and related services.

The company is owned by two families and guided by a long-term strategy centered on creating lasting value through a customer-first culture, openness, credibility and uncompromising quality.

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